

ALL IN FOR HEALTH: JACKSON & JOSEPHINE COUNTIES
CHIP ACTION PLAN



PRIORITY AREA: HOUSING

Goal 1: Increase the percentage of households paying no more than 30% of their income on housing					
Strategy 1.a: Increase supply of housing that costs less than 30% of area median income through new construction and rehabilitation of existing housing stock					
Strategy 1.a.1: Expand upon and replicate successes within the region					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure
Strategy 1.a.2: Learn from challenges that cities have faced					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure
Strategy 1.a.3: Promote a “Yes in my back yard” (YIMBY)					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure
Strategy 1.a.4: Elevate housing on the agenda of community and economic development					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure

Strategy 1.a.5: Repair and maintain existing affordable housing stock, both owner-occupied and rental					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure
Strategy 1.b: Advocate for and enact zoning and land use policy changes to support affordable housing options					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure
Amend the Land Development Code to implement HB 2001 –Middle Housing Provisions	City of Medford	Code Language update	1. Research and draft code language	2 nd /3 rd quarter 2020	Planning Commission recommendation and City Council adoption
			2. Evaluate proposals with Commissions, Council, and public	4 th quarter 2020	
			3. Hearing Process	1 st quarter 2021	
Strategy 1.c: Identify and fund specific neighborhood revitalization projects					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure

Strategy 1.d: Increase wages relative to cost of living					
Strategy 1.d.1: Conduct internal wage assessments – organizations, agencies, and businesses					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure
Strategy 1.d.2: Increase earning potential in the community through economic and community development such as increasing tourism and industry professions paying at or above a living wage					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure

Goal 2: Increase percentage of individuals living in housing that is safe, accessible, and connected to community and services					
Strategy 2.a: Build connections between housing providers and service providers					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure
By June 2020, the Housing Authority of Jackson County will develop an additional 16 units of permanent supportive housing that remain affordable, safe, accessible and connected to community and services.	Housing Authority of Jackson County	# permanent supportive affordable housing units developed	1. Develop 8 permanent supportive housing units for homeless youth and families with children in partnership with Maslow	Construction to be completed May 2020	# new permanent supportive housing units for homeless youth and families with children

			project and Oregon DHS		
			2. Develop 8 units designated as permanent supportive housing units for homeless veterans in partnership with VA SORCC.		# new permanent supportive housing units for homeless veterans
Through 2021 the Housing Authority of Jackson County will develop 50-100 new affordable housing units per year	Housing Authority of Jackson County	# affordable housing units developed per year	1. Complete existing construction projects of 50 new affordable units	May 2020	Development complete and ready for occupancy
			2. Initiate and complete 60 new construction projects	April 2020-December 2020	# units under development
			3. Apply for funding to construct 50-100 additional housing units	June 2020	Total \$ received
			4. Develop 50-100 affordable housing units	2021	# units completed and ready for occupancy by 2022
DHS partners with the Jackson County Housing Authority to implement and maintain housing programs for participants. This	DHS	Decrease number of unhoused Oregonians in the region	Work with partners to identify, house, and case manage	Ongoing	Number of participants placed into stable housing

includes the recent Newbridge placements in partnership with ACCESS and the Maslow project, and an upcoming program for youth aging out of foster care.			families and individuals		
DHS partners with ACCESS, UCAN, WorkSourceRogue Valley, SOGI, RCC, Options, Evolutionary Consulting, Maslow, and others in order to assist program participants in finding educational and training opportunities, employment, and stable housing.	DHS	Decrease number of unhoused Oregonians in the region	Work with partners to bring families and individuals out of poverty.	Ongoing	Number of participants placed into stable housing
La Clinica will partner with the Housing Authority of Jackson County (HAJC) to offer support to individuals and families who are at risk of eviction to remain in their housing through targeted interventions.	La Clinica	La Clinica will offer support through a community health worker to a prioritized list of La Clinica patients who are risk of eviction.	1. Develop pilot program guidelines in partnership with HAJC	December 2012 – Done	Completed pilot project plan
			2. Develop MOU with HAJC	March 2020	Completed MOU
			3. Identify patients who meet criteria, and partner with HAJC to prioritize list based on risk of eviction.	April 2020	Prioritized list
			4. Community health worker to offer support to patient/resident	May 2020	Services offered by community health worker

			and partner with housing manager to mitigate risk of eviction		
			5. Evaluate impact of pilot and determine next steps	September 2020	Monthly meetings during pilot project (May-Aug), and meeting in September to determine impact and potential future scope.
Strategy 2.b: Expand utilization of resources that assist people in attaining housing					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure
DHS partners with ACCESS, UCAN, WorkSource Rogue Valley, SOGI, RCC, Options, Evolutionary Consulting, Maslow, and others in order to assist program participants in finding educational and training opportunities, employment, and stable housing.	DHS	Decrease number of unhoused Oregonians in the region	Work with partners to bring families and individuals out of poverty.	Ongoing	Number of participants placed into stable housing
Temporary Assistance for Needy Families (TANF) will provide emergency funding for housing needs that are not ongoing, but the result of a specific situation that can be resolved	DHS	Increase # of families receiving emergency funding for housing	1. Enroll all eligible families in TANF and provide short-term emergency funding for housing	Ongoing	# families enrolled in TANF who receive emergency housing funds

Strategy 2.b.1: Provide support services targeted to homeless families and individuals who are seeking housing options					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure
To assist individuals who are receiving services through Jackson County Mental Health in finding housing and offer supportive services and case management as appropriate.	Jackson County Mental Health	Increase number of individuals being served by JCMH that have moved from homelessness to housed.	Work with CCO's and OHA to develop new strategies for supporting housing for the SPMI population.	Throughout the year during contract negotiations and the legislative session	Increase in funding in contracts to support housing costs for these vulnerable populations.
By June 2020, the Housing Authority of Jackson County will develop an additional 16 units of permanent supportive housing that remain affordable, safe, accessible and connected to community and services.	Housing Authority of Jackson County	# permanent supportive affordable housing units developed in partnership with service providers	1. Develop 8 permanent supportive housing units for homeless youth and families with children in partnership with Maslow project and Oregon DHS	Construction to be completed May 2020	# new permanent supportive housing units for homeless youth and families with children
			2. Develop 8 units designated as permanent		# new permanent supportive housing units for homeless veterans

			supportive housing units for homeless veterans in partnership with VA SORCC.		
DHS partners with the Jackson County Housing Authority to implement and maintain housing programs for participants. This includes the recent Newbridge placements in partnership with ACCESS and the Maslow project, and an upcoming program for youth aging out of foster care.	DHS	Decrease number of unhoused Oregonians in the region	Work with partners to identify, house, and case manage families and individuals	Ongoing	Number of participants placed into stable housing
Strategy 2.b.2: Expand resources for rental assistance					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure
Strategy 2.b.3: Reduce barriers to housing					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure
To assist individuals who are receiving services through Jackson County Mental Health in finding housing and offer supportive services and case management as appropriate.	Jackson County Mental Health	Number of JCMH served individuals that have moved from homelessness to housed.	Develop relationships with new landlords and rental agencies that are willing to rent to these individuals.	2020-2021	Increase in SPMI friendly landlords that are willing to reduce the barriers that are often in the way of this

					population getting housing.
Establish a streamlined review process for multi-family housing developments	City of Medford	90% of multi-family housing developments to apply as Type II	Code language was amended to allow for multi-family development on 3 net acres or less to be reviewed as Type II procedure (Director's decision; Removes public hearing requirement)	February 20, 2020	Ordinance No. 2020-23 adopted by City Council
Update the Medford Downtown City Center 2050 Plan	City of Medford	Increase/incentivize the number of residential dwelling units constructed in downtown as a component of the overall plan	1. Establish work plan for the project	Mar/Apr 2020	
			2. Develop Plan – include potential city owned & MURA owned sites available for redevelopment into housing or mixed use	Sept 2020	Identify the number of city owned/MURA properties & rank top 10 available sites for redevelopment
			3. Adopt Plan	Apr 2021	Planning Commission recommendation and City County adoption
Strategy 2.c: Invest in the development and operation of more permanent supportive housing and transitional housing					

Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure
Increase permanent supportive housing capacity in Southern Oregon for homeless Veterans and individuals who have a Mental Health diagnosis.	ColumbiaCare Services	Develop 16 unit Permanent Supportive Housing Apartment complex for homeless Veterans on Stewart Avenue in Medford, Oregon.	1. Submit architectural drawings	3/23/20	Submitted to OHCS for review
			2. Submit for permits	4/4/20	Pending OHCS' architectural approval
			3. Secure appraisal	4/20/20	Appraisal fee pd/In process
			4. Phase 1 Environmental Study	4/20/20	1 st mtg held 3/26; in process
			5. Complete all grant conditions	5/8/20	4 of 8 conditions met; in process
			6. Begin new construction	May/June 2020	Pending City Permit Timeline
Increase permanent supportive housing capacity in Southern Oregon for homeless individuals who have a Mental Health diagnosis.	ColumbiaCare Services	Develop 28-unit Permanent Supportive Housing Apartment complex for homeless Mental Health population in Ashland, Oregon.	1. Phase 1 Environment Study	Completed	Provide docs. to OHCS/Grant pay
			2. Secure appraisal	June/July 2020	Pay fee 6/9; obtain by 7/31/20
			3. Submit architectural drawings	June 2020	OHCS review & approval
			4. Submit for permits	7/6/20	Pending OHCS' architectural approval
			5. Complete all grant conditions	7/30/20	TBD/process with OHCS & OHA
			6. Begin construction	Aug/Sept 2020	Pending City Permit Timeline

Strategy 2.c.1: Pre- and post-addiction recovery housing					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure
Strategy 2.c.2: Housing with mental health support					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure
Strategy 2.c.3: Post-incarceration/corrections housing					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure
Strategy 2.c.4: Hospital discharge housing					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure
Strategy 2.d: Develop accessible units for specific needs					
Strategy 2.d.1: ADA accessible					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure
			1)	1)	
			1)		1)

Strategy 2.d.2: Aging safely in place					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure
Strategy 2.d.3: Multigenerational					
Organizational Objective	Agency/ Collaborative	Objective Process Measure	Action Steps	When	Action Step Process Measure